



BIOGRAPHY MARIE-JOSEPH MALÉ

Marie-Joseph Malé is the managing director of SkyTeam and will be in charge of the newly created centralized managing body of the alliance. He was named to this position upon proposition of SkyTeam Chairman Leo van Wijk in April 2009.

Previously, Mr. Malé served as executive vice president of internal control and audit for Air France-KLM. In this role he coordinated and supervised at the Group level: internal audit, risk management, and fraud prevention activities, as well as internal control activities notably in the area of financial reporting. He also served as a member of the Air France Executive Committee and was a permanent attendee of the Air France KLM Audit Committee. Mr. Malé has held many positions of high responsibility at Air France in the Commercial and International area, and his experience managing both financial and internal operations will help him build a solid foundation for the new SkyTeam centralized managing body.

In 2003, Mr. Malé was appointed vice president and general manager of Air France for the United States, and before, for 2 years, he served as Chairman and CEO of both Air France Consulting and Amadeus France Services.

During his 19-year career with Air France, Mr. Malé held various positions in the Asia Pacific region, including: executive vice president and managing director for Asia Pacific (based in Hong Kong); vice president of sales and marketing for Asia Pacific; vice president of routes (Japan, India, Korea and New Caledonia); and deputy vice president of corporate international agreements for the Group. He was also posted in 1990 in Rome as manager for southern and central Italy.

Before joining Air France in 1990, he was in UTA in the planning & scheduling department and started as a junior consultant in the African division of the B.C.E.O.M., a leading French urban transportation consulting firm.

Mr. Malé holds a master's of science in transportation from the Massachusetts Institute of Technology (MIT), an engineering degree from Ecole Nationale des Ponts et Chaussées (Paris) and an engineering degree from École Polytechnique (Paris).